Masters of Public Administration

Demographics of Enrolled MPA Students Fall Quarters 2010 to 2013

Fall Quarter*	2010	2011	2012	2013
TOTAL STUDENT HEADCOUNT	152	137	156	153
*Source: updated per PCHEES 10th day snapshots	30 TRIBAL	31 TRIBAL	29 TRIBAL	26 TRIBAL
Source. updated per PCHEES Toth day shapshots	122 GENERAL	106 GENERAL	127 GENERAL	127 GENERAL
		100 GENERAL	127 GENERAL	
Male	51	50	56	50
Female	101	87	100	103
% Female	66.4%	63.5%	64.1%	67.3%
Race Summary				
White, Non-Hispanic,				
Not Multi-racial	87	79	98	94
Students of Color	60	55	55	56
Not Indicated	5	3	3	3
	-	-	-	
% Students of Color	39.5%	40.1%	35.3%	36.6%
v2. Racial Ethnic Subcategories presented be	low are mutual	ly exclusive. S	lucents are	
rolled into a single category. Hispanic/Latino, of any race	13	9	11	9
Black, Non-hispanic	13	8	7	9
	10	0	1	
American Indian/Alaskan Native, Non-hispani	c 23	23	24	22
Asian, Non-hispanic	6	5	5	6
Pacific Islander/Native Hawaiian, Non-				
hispanic	4	5	4	0
Multiracial, Non-hispanic	1	5	4	10
White/Caucasian, Non-hispanic	87	79	98	94
			00	
Unknown	5	3	3	3
Unknown	5	3	3	
Unknown v3. Racial Ethnic Subcategories presented be	5	3	3	
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category.	5	3	3	
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino	5 Iow are <u>NOT</u> m	3 utually exclusiv	3 ve. Students	3
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American	5 low are <u>NOT</u> m 13 13 25	3 utually exclusiv 9	3 /e. Students 11 7 27	3 9 12 31
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian	5 low are <u>NOT</u> m 13 13 25 7	3 utually exclusiv 9 8	3 ve. Students	3 9 12 31 7
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian	5 low are <u>NOT</u> m 13 13 25	3 utually exclusiv 9 8 25	3 /e. Students 11 7 27	3 9 12 31
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian	5 low are <u>NOT</u> m 13 13 25 7	3 utually exclusiv 9 8 25 8	3 ve. Students 11 7 27 7	3 9 12 31 7
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian	5 low are <u>NOT</u> m 13 13 25 7 5 91	3 utually exclusiv 9 8 25 8 6 8 6 86	3 /e. Students 11 7 27 7 4 104	3 9 12 31 7 1 107
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age	5 low are <u>NOT</u> m 13 13 25 7 5 91 36	3 utually exclusiv 9 8 25 8 6 86 86 37	3 /e. Students 11 7 27 7 4 104 37	3 9 12 31 7 1 107 38
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age	5 low are <u>NOT</u> m 13 13 25 7 5 91	3 utually exclusiv 9 8 25 8 6 8 6 86	3 /e. Students 11 7 27 7 4 104	3 9 12 31 7 1 107
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident	5 low are <u>NOT</u> m 13 13 25 7 5 91 36	3 utually exclusiv 9 8 25 8 6 86 86 37	3 /e. Students 11 7 27 7 4 104 37	3 9 12 31 7 1 107 38
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident	5 low are <u>NOT</u> m 13 25 7 5 91 36 33	3 utually exclusiv 9 8 25 8 6 86 37 34	3 /e. Students 11 7 27 7 4 104 37 34	3 9 12 31 7 1 107 38 38 34
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129	3 /e. Students 11 7 27 7 4 104 37 34 147	3 9 12 31 7 1 107 38 38 34 152
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1%	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2%	3 /e. Students 11 7 27 7 4 104 37 34 147 9 94.2%	3 9 12 31 7 1 107 38 38 34 152 1 99.3%
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135	3 /e. Students 11 7 27 7 4 104 37 34 147 9 94.2% 145	3 9 12 31 7 1 107 38 38 34 152 1 99.3% 150
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2	3 /e. Students 11 7 27 7 4 104 37 34 147 9 94.2% 145 11	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 36	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 36	3 11 7 27 7 4 104 37 34 9 94.2% 145 11 57	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 36 23.7%	3 utually exclusiv 9 8 25 8 6 8 6 8 6 8 6 8 6 37 34 129 8 94.2% 135 2 135 2 36 26.3%	3 11 7 27 7 4 104 37 34 9 94.2% 145 11 57 36.5%	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5%
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 36 26.3% 54	3 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72	3 9 12 31 7 1 107 38 34 152 1 99.3% 62 40.5% 82
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income (≤ 150% of federal poverty level)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48 31.6%	3 utually exclusiv 9 8 25 8 6 86 37 34 129 8 94.2% 135 2 135 2 36 26.3% 54 39.4%	3 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72 46.2%	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5% 82 53.6%
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income (≤ 150% of federal poverty level) First Generation baccalureate	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48 31.6% 37	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 135 2 36 26.3% 54 39.4% 43	3 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72 46.2% 42	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5% 82 53.6% 41
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income (≤ 150% of federal poverty level)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48 31.6% 37 24.3%	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 135 2 36 26.3% 54 39.4% 43 31.4%	3 /e. Students 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72 46.2% 42 26.9%	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5% 82 53.6% 41 26.8%
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income (≤ 150% of federal poverty level) First Generation baccalureate	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48 31.6% 37 24.3% 2	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 135 2 36 26.3% 54 39.4% 43 31.4% 3	3 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72 46.2% 42 26.9% 4	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5% 82 53.6% 41 26.8% 4
Unknown v3. Racial Ethnic Subcategories presented be can identify in more than one category. Hispanic/Latino Black/African-American American Indian/Alaskan Native Asian Pacific Islander/Native Hawaiian White/Caucasian Average Age Median Age Washington Resident Non-resident % Washington Resident Regular (degree-seeking) Special (non-matriculated) Below Federal Poverty Level Low Income (≤ 150% of federal poverty level) First Generation baccalureate (per FAFSA or application)	5 low are <u>NOT</u> m 13 13 25 7 5 91 36 33 146 6 96.1% 140 12 140 12 36 23.7% 48 31.6% 37 24.3%	3 utually exclusiv 9 8 25 8 6 8 6 86 37 34 129 8 94.2% 135 2 135 2 135 2 36 26.3% 54 39.4% 43 31.4%	3 /e. Students 11 7 27 7 4 104 37 34 147 9 94.2% 145 11 57 36.5% 72 46.2% 42 26.9%	3 9 12 31 7 1 107 38 34 152 1 99.3% 150 3 62 40.5% 82 53.6% 41 26.8%

Student FTE History				estimated using actual Fall FTE
MPA-TOTAL Annual Average FTE*				
History	10-11	11-12	12-13	13-14
				projected:
Actual Annual Average FTE	114.8	109.1	120.1	119.6
Target Annual Average FTE	105.0	105.0	105.0	105.0
difference: actual FTE - target FTE	9.8	4.1	15.1	projected: 14.6
MPA-General: Annual Average FTE*				
History	10-11	11-12	12-13	13-14
				projected:
Actual Annual Average FTE	89.8	84.1	95.1	98.3
Target Annual Average FTE	85.0	85.0	85.0	85.0
difference: actual FTE - target FTE	4.8	-0.9	10.1	projected: 13.3
MPA-Tribal Cohort**: Annual Average				
FTE* History	10-11	11-12	12-13	13-14
				projected:
	1	25.0	25.0	21.3
Actual Annual Average FTE	25.0	25.0	25.0	21.5
Actual Annual Average FTE Target Annual Average FTE difference: actual FTE - target FTE	25.0 20.0	25.0	20.0	20.0

*Annual Average FTE includes only state-support FTE (state employee waivers excluded)

**MPA-Tribal cohort includes all credits taken by matriculated MPA-Tribal cohort students (regardless of whether the credits were earned exclusively in Tribal coursework.)

Masters of Public Administration

Retention and Graduation

TOTAL MPA Degrees Awarded

Academic Year	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13	13-14
Total # of MPA Degrees																
Awarded*	25	39	27	24	28	27	25	50	45	53	34	61	50	58	44	
subset of above that were																
awarded to Tribal concentration						10	2	15	2	18	1	12	2	19	2	

*Number of MPA degrees awarded fall through summer of each academic year, updated as of 11/25/13.

Admission, Retention, and Graduation of Entering Student Cohorts Fall 1998-Fall 2013

Fall Quarter	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
# of New Degree-seeking																
MPA Students	38	35	29	32	49	42	59	44	56	50	73	56	65	60	76	63
			,	,	,		20 TMP		19 TMP	,	18 TMP		19 TMP		17 TMP	
							39 OLY		37 OLY		55 OLY		46 OLY		59 OLY	
Fall-to-Fall Retention	F98-F99	F99-F00	F00-F01	F01-F02	F02-F03	F03-F04	F04-F05	F05-F06	F06-F07	F07-F08	F08-F09	F09-10	F10-11	F11-F12	F12-F13	F13-F14
# of New MPA retained to 2nd																
fall qtr	33	26	23	29	39	36	54	40	47	42	63	51	55	55	63	
Retention rate to 2nd fall quarter	86.8%	74.3%	79.3%	90.6%	79.6%	85.7%	91.5%	90.9%	83.9%	84.0%	86.3%	91.1%	84.6%	91.7%	82.9%	
							85.0% TRI 94.9% GEN		84.2% TRI 83.8% GEN		77.8% TRI 89.1% GEN		84.2% TRI 84.8% GEN		70.6% TRI 86.4% GEN	
Graduation Rate for New MPA	Degree by															
Admits	summer 00	summer 01	summer 02	• •	• •	summer 05		U U		summer 09	summer 10	summer 11	summer 12	summer 13	summer 14	summer 15
# of New MPA who earned																
degree within 2 years	30	22	20	26	23	10	35	23	35	21	46	32	26	31		
Graduation rate within 2 years	78.9%	62.9%	69.0%	81.3%	46.9%	23.8%	59.3%	52.3%	62.5%	42.0%	63.0%	57.1%	40.0%	51.7%		
	Degree by summer 01	Degree by summer 02	Degree by summer 03	Degree by summer 04	Degree by summer 05	Degree by summer 06	Degree by summer 07	Degree by summer 08	Degree by summer 09	Degree by summer 10	Degree by summer 11	Degree by summer 12	Degree by summer 13	Degree by summer 14	Degree by summer 15	Degree by summer 16
# of New MPA who earned																
degree within 3 years	31	24	21	26	34	21	48	33	43	32	58	49	48			
Graduation rate within 3 years	04.004	00.00/	70 404	04.004	00.494	50.00/	0 4 494	75.004	70.00/	04.004	70.50/	07.54	70.00/			
(cumulative)	81.6%	68.6%	72.4%	81.3%	69.4%	50.0%	81.4%	75.0%	76.8%	64.0%	79.5%	87.5%	73.8%		- ·	
	Degree by summer 02	Degree by summer 03	Degree by summer 04	Degree by summer 05	Degree by summer 06	Degree by summer 07	Degree by summer 08	Degree by summer 09	Degree by summer 10	Degree by summer 11	Degree by summer 12	Degree by summer 13	Degree by summer 14	Degree by summer 15	Degree by summer 16	Degree by summer 17
# of New MPA who earned																
degree within 4 years	31	25	22	26	38	29	50	35	46	36	60	51				
Graduation rate within 4 years																
(cumulative)	81.6%	71.4%	75.9%	81.3%	77.6%	69.0%	84.7%	79.5%	82.1%	72.0%	82.2%	91.1%				
	Degree by summer 13															
# of New MPA who earned																
degrees to date*	34	27	22	26	39	31	51	35	48	38	60					
Total Graduation rate (cumulative)	89.5%	77.1%	75.9%	81.3%	79.6%	73.8%	86.4%	79.5%	85.7%	76.0%	82.2%					

*Retention and Graduation data (AW only) updated as of 11/25/13.

Masters of Public Administration

Demographics of Enrolled MPA Students Fall Quarters 1998 to 2009

Fall Quarter*	1998	1999	2000	2001	2002**	2003	2004***	2005	2006	2007	2008	2009
TOTAL STUDENT												
HEADCOUNT	74	74	66	62	101	104	119	126	133	140	139	148
*Source: updated per PCHEES 10th day snap	oshots					13 TRIBAL	20 TRIBAL	20 TRIBAL	24 TRIBAL	27 TRIBAL	23 TRIBAL	26 TRIBAL
**1st MPA Tribal cohort admitted Winter03, ar	nd new curriculum	format begins fo	r 1st year cohort.			91 GENERAL	99 GENERAL	106 GENERAL	109 GENERAL	113 GENERAL	116 GENERAL	122 GENERAL
***2nd MPA Tribal cohort admitted, which is th	he first "high-dem	and" cohort; high	demand funds on	ly provided sepa	rately for one yea	ar, then rolled into	base in 2005.					
Male	28	31	32	31	35	36	41	47	45	43	45	41
Female	46	43	34	31	66	68	78	79	88	97	94	107
% Female	62.2%	58.1%	51.5%	50.0%	65.3%	65.4%	65.5%	62.7%	66.2%	69.3%	67.6%	72.3%
African-American	4	6	5	3	4	7	8	9	7	11	11	9
Asian/Pacific Islander	0	2	2	2	7	5	5	6	6	6		
Asian											5	4
Pacific Islander											0	1
Native American/Alaskan Native	4	2	4	1	17	17	18	16	23	22	22	24
Hispanic/Latino	5	7	6	2	5	2	3	5	3	4	7	8
White	53	49	44	50	63	63	73	82	85	84	84	93
Not Indicated/Other	8	8	5	4	5	10	12	8	9	13	10	9
SUBTOTAL STUDENTS OF												
COLOR	13	17	17	8	33	31	34	36	39	43	45	46
% Students of Color	17.6%	23.0%	25.8%	12.9%	32.7%	29.8%	28.6%	28.6%	29.3%	30.7%	32.4%	31.1%
Average Age	39	39	38	38	38	38	37	36	36	37	36	37
Median Age					36.5	38	37	34	34	34	34	35
Washington Resident	70	70	61	59	97	100	116	121	129	137	134	142
Non-resident	4	4	5	3	4	4	3	5	4	3	5	6
% Washington Resident	94.6%	94.6%	92.4%	95.2%	96.0%	96.2%	97.5%	96.0%	97.0%	97.9%	96.4%	95.9%
Regular (degree-seeking)	72	71	61	60	84	88	109	120	118	122	131	139
Special (non-matriculated)	2	3	5	2	17	16	10	6	15	18	8	9
Below Federal Poverty Level					24	28	30	32	29	45	42	39
					23.8%	26.9%	25.2%	25.4%	21.8%	32.1%	30.2%	26.4%
Low Income												
(≤ 150% of federal poverty level)												
First Generation baccalureate					19	22	26	28	30	38	29	34
(per FAFSA or application)					18.8%	21.2%	21.8%	22.2%	22.6%	27.1%	20.9%	23.0%
Disability (reported)					3 3.0%	6 5.8%	10 8.4%	10 7.9%	7 5.3%	5 3.6%	7 5.0%	7 4.7%
L					5	3.8%	<u>8.4%</u> 2	2	2	2	2	4.7%
Veterans					5.0%	3.8%	1.7%	1.6%	1.5%	1.4%	1.4%	0.7%

MPA-TOTAL Annual												
Average FTE* History	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07**	07-08	08-09****	09-10
Actual Annual Average FTE	59.1	56.9	46.5	48.7	66.9	62.4	68.3	86.1	93.5	87.0	103.9	112.2
Target Annual Average FTE	55.0	55.0	55.0	55.0	80.0	80.0	80.0	80.0	80.0	80.0	96.0	96.0
difference: actual FTE - target FTE	4.1	1.9	-8.5	-6.3	-13.1	-17.6	-11.7	6.1	13.5	7.0	7.9	16.2
MPA-General: Annual												
Average FTE* History	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07**	07-08	08-09	09-10
Actual Annual Average FTE	59.1	56.9	46.5	48.7	59.9	51.3	52.4	69.8	72.2	65.5	85.2	94.1
Target Annual Average FTE	55.0	55.0	55.0	55.0	55.0	55.0	55.0	55.0	55.0	55.0	74.0	74.0
difference: actual FTE - target FTE	4.1	1.9	-8.5	-6.3	4.9	-3.7	-2.6	14.8	17.2	10.5	11.2	20.1
MPA-Tribal Cohort**: Annual												
Average FTE* History	98-99	99-00	00-01	01-02	02-03	03-04	04-05	05-06	06-07**	07-08	08-09	09-10
Actual Annual Average FTE					6.9	11.1	15.9	16.3	21.3	21.5	18.7	18.2
Target Annual Average FTE					25.0	25.0	25.0	25.0	25.0	25.0	22.0	22.0
difference: actual FTE - target FTE					-18.1	-13.9	-9.1	-8.7	-3.7	-3.5	-3.3	-3.8

*Annual Average FTE includes only state-support FTE (state employee waivers excluded)

**Beginning in 06/07, TESC degree-seeking employees who are admitted as full status degree-seeking students are counted toward FTE targets.

***MPA-Tribal cohort includes all credits taken by matriculated MPA-Tribal cohort students (regardless of whether the credits were earned exclusively in Tribal coursework.)

****Beginning in Fall 2008, 2-credit short-course electives were moved into MPA curriculum from Extended Education

Fall 2002, Core is changed from 8 credits to 4 credits/quarter beginning with entering cohort.

Fall 2009, Core is changed from 4 credits to 6 credits/quarter beginning with entering cohort.